# STELLA MARIS COLLEGE (AUTONOMOUS), CHENNAI - 600 086 General Elective Course Offered by Department of Commerce to students of B.Sc. / B.Com. / B.C.A. / B.S.W. Degree Programmes

#### **SYLLABUS**

(Effective from the academic year 2015-2016)

#### **BUSINESS LEADERSHIP**

CODE: 15CM/GE/BL22

**CREDITS: 2** 

LTP:200

**TOTAL TEACHING HOURS: 26** 

#### **OBJECTIVES OF THE COURSE**

- To introduce the concept and theories of leadership management
- To understand the essentials of leadership traits and approaches

#### Unit 1

Introduction (6 hrs.)

- 1.1 Definition and Characteristics of Leadership
  - 1.2 Differences Between Leadership and Management
  - 1.3 Role of a Leader- Group Task Roles, Group Building and Maintenance Roles

#### Unit 2

#### **Functions and Responsibilities**

(10 hrs.)

- 2.1 Functions and Responsibilities of a Leader
- 2.2 Oualities of a Leader
- 2.3 Leadership Patterns Autocratic, Democratic, Free Rein, Bureaucratic, Manipulative and Expert Leadership

#### Unit 3 (10 hrs.)

#### **Leadership Styles**

- 3.1 Degrees of Leadership- Blake and Mouton's Managerial Grid
- 3.2 Facets of Leadership-Factors Affecting Choice of Leadership
- 3.3 Different Approaches to Leadership- Trait Oriented, Situational Approach and Functional Approach

#### **BOOKS FOR STUDY**

Mamoria, C.B. and S.V.Gankar. Personnel Management. Mumbai: Himalaya, 2004

#### **BOOKS FOR REFERENCE**

Aswathappa, K. *Organisational Behaviour Text, Cases and Games*. Mumbai: Himalaya, 2007. Edwin B. Flippo, *Personnel Management*. Mumbai: Tata McGrawHill, 2004.

Peter F. Drucker. Principles of Management. Sultan Chand, 2003.

Prasad, L.M. Human Resource Management, New Delhi: Sultan Chand, 2004.

## **JOURNALS**

International Journal of Management Reviews
International Journal of Business Management and Leadership
International Journal of Complexity in Leadership

# WEB RESOURCES

www.insead.edu/library/rankings/journal\_rankings.cfm www.hbr.org www.inderscience.com

# **PATTERN OF EVALUATION (Internal only- No End Semester Examination)**

One Continuous Assessment for 25 marks

## **Third Component:**

Test for 25 marks

# **Third Component:**

List of Evaluation modes: Seminars Assignments Submission of AD Copy

# M.A. DEGREE: PUBLIC RELATIONS SYLLABUS

(Effective from the academic year 2015 - 2016)

#### BASICS OF PUBLIC RELATIONS

CODE: 15PR/PC/BP14 CREDITS : 4

LTP: 410

**TOTAL TEACHING HOURS: 65** 

#### **OBJECTIVES OF THE COURSE**

- > To understand the basic premises and fundamental concepts of Public Relations
- To comprehend the distinction of Public Relations from Advertising, Marketing and Event Management

#### Unit 1

Definitions (13 hrs.)

- 1.1 Publics
  - 1.1.1 Internal Publics and External Publics
  - 1.1.2 Two-way Communications
- 1.2 Functions of Public Relations:
  - 1.2.1 Employee Relations
  - 1.2.2 Customer Relations
  - 1.2.3 Community Relations
  - 1.2.4 Government Relations
  - 1.2.5 Investor Relations
  - 1.2.6 Media Relations
- 1.3 Advertising and Public Relations
- 1.4 Publicity, Propaganda and Public Relations

#### Unit 2

#### **Evolution of Public Relations**

(15 hrs.)

- 2.1History of PR World and India
  - 2.1.1 The Eras of PR.
  - 2.1.2 PR in UK, U.S.
  - 2.1.3 PR in India- During Freedom Struggle & Post Industrial Revolution, PRSI
- 2.2 PR as an Industry
  - 2.2.1 Need for Public Relations
  - 2.2.2 Outsourcing of PR- Use of PR Agencies
  - 2.2.3 Structure of a PR Department / Agency
- 2.3 Skill set for PR Personnel
  - 2.3.1 Qualities of a PR Person
  - 2.3.2 Ethics in PR

#### Unit 3 (12 hrs.)

#### **Corporate Image and Corporate Identity Management**

- 3.1 Corporate Image Defined and the Image Management Process
- 3.2 Image Makers
- 3.3 Stock Market and the Image
- 3.4 Corporate Identity Mix and Developing a Corporate Identity

Unit 4 (13 hrs.)

#### **Event Management**

- 4.1 Event Management Industry A Historical Perspective
- 4.2 Events Classification and Types
- 4.3 Special Events
- 4.4 Organizing an Event
- 4.5 Public Relations and Event Management

Unit 5 (12 hrs.)

## **Crisis Management**

- 5.1 Kinds of Crises
- 5.2 Public Relations in Crisis Management
- 5.3 Ten Commandments of Crisis Management

#### **BOOKS FOR STUDY**

Black, Sam. Practical Public Relations. New Delhi: Universal Book Stall, 2005.

Cutlip, S.M., A.H Center and G.M Broom. *Effective Public Relations*. New Jersey: Pearson Education, 2006.

Darrow, R.W., D.J Forrestal, and A.D. Cookman. *The Dartnell Public Relations – Handbook.* 2<sup>nd</sup> Ed. Chicago and London: The Dartnell, 2005.

Heath, Robert L., Elizabeth Toth and D. Waymer (Eds). *Rhetorical and Critical Approaches to Public Relations II.* New York and London: Routledge, 2009.

Lesly, P. Handbook of Public Relations & Communications. 3<sup>rd</sup> Ed. Mumbai: Jaico, 2008.

McKee, Kathy .B and L.F. Lamb. *Applied Public Relations: Cases in Stakeholder Management*. 2<sup>nd</sup>Ed. New York and London: Routledge, 2009.

Sachdeva, I.S. Public Relations: Principles and Practices. New Delhi: Oxford, 2009.

Stephenson, H. *Handbook of Public Relations : The Standard Guide to Public Affairs and Communications.* 2<sup>nd</sup> Ed. New Jersey: McGraw Hill, 2007.

Swann, Patricia. Cases in Public Relations Management. New York and London: Routledge, 2010.

#### **BOOKS FOR REFERENCE**

Dunn, J. Successful Public Relations: The Insider's Way to get Successful Media Coverage. New Delhi: Viva, 2005.

Datta. K.B. Fundamentals of Public Relations. 2<sup>nd</sup> Ed. New Delhi: Akansha, 2007.

Harrison, Shirley. Public Relations: An Introduction. 3<sup>rd</sup> Ed. U.K.: Thomson Learning, 2008.

Jefkins, F. Public Relations for your Business. 2<sup>nd</sup> Ed. Mumbai: Jaico, 2006.

Kasor, Shrutika. *Public Relations*. 2<sup>nd</sup> Ed. New Delhi: Mohit, 2007.

Kaul, J.M. Public Relations in India. 3<sup>rd</sup> Ed. Calcutta: Naya Prokash, 2009.

Mehta, D.S. *Handbook of Public Relations in India*. 6<sup>th</sup> Ed. New Delhi: Allied, 2006.

Marconi, J. *Public Relations: The Complete Guide*. 2<sup>nd</sup> Ed. U.K.: Thomson and Racom Communications, 2006.

Moss, D and Santo De Barbara (Eds). *Public Relations Cases: International Perspectives. 3rd Ed.* London and New York: Routledge Taylor and Francis Group, 2009.

Wilcox, D.L, P.H. Ault, and W.K.Agree. *Public Relations*. 2<sup>nd</sup> Ed. New York: Longman, 2007.

#### **JOURNALS**

Getting To the Heart of Public Relations: The Concept of Strategic Intent: Melanie James

What it means to become Public Relations Professional: Student Perceptions of Professional Identity through real-world learning: Amisha Mehta, Ingrid Larkin

Key messages in public relations campaigns: Melanie James

Exploring the Concept of Mindfulness in Public Relations Practice: Douglas J. Swanson, Ed. D

# PATTERN OF EVALUATION Continuous Assessment:

Total Marks: 50 Duration: 90 mins.

Section A -3x2 = 6 marks (Answer all the questions)

Section B -3x8=24 marks (Answer any Three Questions out of five)

Section C - 1x20=20 marks (Answer any one question out of Two)

#### **Third Component**

List of evaluation modes: Seminars Group discussion

Assignments /Case studies

#### **End Semester Examination**

Total Marks: 100 Duration: 3 hours

Section A -10x2=20 marks (Answer all the Questions)

Section B -5x8=40 marks (Five out of eight to be answered)

Section C – 2x20=40 marks (One out of two to be answered)

# General Elective Course Offered by Department of Commerce to students of B.A. / B.Sc. / B.Com. / B.C.A. / B.S.W.

#### **SYLLABUS**

(Effective from the academic year 2015-2016)

#### FINANCIAL SERVICES

CODE: 15CM/GE/FS22 CREDITS: 2

LTP:200

**TOTAL TEACHING HOURS: 26** 

## **OBJECTIVES OF THE COURSE**

- To expose students to the innovative services offered by Financial Institutions
- To enlighten on the practical aspects of the financial services industry

Unit 1 (6 hrs.)

#### **Financial Services**

- 1.1 Meaning and Characteristics
- **1.2** Importance of Financial Services

Unit 2 (10 hrs.)

#### **Basic Concepts in Financial Services**

- 2.1 Types of Financial Services
- 2.2 Fund-based Financial Services Leasing, Venture Capital, Hire-Purchase
- 2.3 Non Fund-Based Financial Services Stock Broking, Credit Rating, Merger and Acquisition

#### Unit 3

Mutual Funds (10 hrs.)

- 3.1 Meaning and Importance of Mutual Funds
- 3.2 Selection of a Mutual Fund
- 3.3 Mutual Funds in India

#### **BOOK FOR STUDY**

Gordon E., Natarajan K. Emerging Scenario in Financial Services. Mumbai: Himalaya, 2009.

#### **BOOKS FOR REFERENCE**

Bhalla. V.K. *Management of Financial Services*. 1<sup>st</sup> ed. New Delhi: Anmol, 2009.

Gurusamy, S. Financial Services and Markets. Chennai: Vijay Nicole, 2012.

Khan M.Y. Financial Services. 2<sup>nd</sup> ed. New Delhi: Tata Mc Graw Hill, 2011.

Machiraju H. R. *Indian Financial System*. 2<sup>nd</sup> ed. New Delhi: Vikas, 2010.

Shashi K. Gupta, Nisha Agarwal. Financial Services. 2<sup>nd</sup> ed. New Delhi: Kalyani, 2006.

# **JOURNALS**

Indian Journal of Finance Journal of Internet Banking and Commerce International Journal of Banking and Finance

#### WEB RESOURCES

www.kpmg.com www.india-financing.com

# **PATTERN OF EVALUATION (Internal only- No End Semester Examination)**

One Continuous Assessment for 25 marks

# **Third Component:**

Test for 25 marks

# General Elective Course Offered by Department of Commerce to students for B.A. / B.Sc. / B.Com. / B.C.A. / B.S.W. / B.V.A. Degree Programmes SYLLABUS

(Effective from the academic year 2015-2016)

#### **BASIC ACCOUNTING**

CODE: 15CM/GE/BA23 CREDITS: 3

LTP:300

**TOTAL TEACHING HOURS: 39** 

#### **OBJECTIVES OF THE COURSE**

- > To introduce the accounting principles and basic concepts in the preparation of the financial statements for trading and non-trading organizations
- > To expose students to the accounting practices in financial, cost and management accounting

Unit 1 (8 hrs.)

# **Basic Accounting Concepts**

- 1.1 Introduction to Double Entry System
- 1.2 Kinds of Accounts- Rules of Debit and Credit
- 1.3 Preparation of Journal
- 1.4 Preparation of Trial Balance

Unit 2 (8 hrs.)

#### **Final Accounts of a Sole Trader**

- 2.1Preparation of Trading and Profit and Loss account
- 2.2 Preparation of Balance Sheet

(Basic Concepts and Adjustments Relating to Closing Stock, Depreciation, Outstanding and Prepaid Expenses and Income and Bad Debts - Simple Problems)

Unit 3 (8 hrs.)

#### **Final Accounts of a Company**

3.1 Preparation of Final Accounts- Forms and Contents as per Provisions of Companies Act 2013 as per Schedule- III (Simple Problems)

Unit 4 (8 hrs.)

# **Accounting of Non-Profit Organizations**

- 4.1 Features of Non Profit Entities
- 4.2 Preparation of Summaries -Receipts and Payments Account
- 4.3 Preparation of Income and Expenditure and Balance Sheet

Unit 5 (7 hrs.)

#### **Management Accounting and Cost Accounting**

- 5.1 Definition and Nature of Management Accounting
- 5.2 Definition and Nature of Cost Accounting
- 5.3 Scope and Limitations of Management Accounting and Cost Accounting

# **BOOKS FOR STUDY**

Arjun Saini. *How to Read Balancesheet and other Financial Statements*. 1<sup>st</sup> ed. Himalaya, 2013.

Chatterjee, D.K. Basic Accounts and Finance for Non-Accountants. 4th ed. Himalaya, 2011.

# **PATTERN OF EVALUATION (Internal only - No End Semester Examination)**

One Continuous Assessment Test for 50 marks (90 mins.)

# **Third Component:**

Test for 50 marks

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(Effective from the academic year 2015 -2016)

#### CONTEMPORARY ADVERTISING

CODE: 15CM/GE/CA23 CREDITS: 3

LTP:300

**TOTAL TEACHING HOURS: 39** 

#### **OBJECTIVES OF THE COURSE**

- To introduce the concept and types of Contemporary advertising
- > To enable students to meet the growing demands and challenges of the promotional aspects of advertising

#### Unit 1

#### **Scope of Advertising**

(7 hrs.)

- 1.1 Introduction Definition and Meaning
- 1.2 Role of Advertising

#### Unit 2

# **Advertising Copy**

(8 hrs.)

- 2.1 Elements of an Ad. Copy
- 2. 2 Ad. Layout Principles of Ad. Layout

#### Unit 3

# **Modern Advertising**

(9 hrs.)

- 3.1 Types of Modern Advertising
- 3.2 Comparison Indoor & Outdoor Advertising

#### Unit 4

#### **Online Advertising**

(7 hrs.)

- 4.1 Introduction the Internet as an Advertising Medium
- 4.2 Types of Online Advertising Alternative Offline Advertising Media and Mass Online Advertising Web Resources, Banner Ads, Pop Ups, Interstitials, Superstitials and Sponsorships

#### Unit 5

#### **Challenges and trends of Online Media**

(8 hrs.)

- 5.1 Reasons for Failure of Online Advertising
- 5.2 Changing Trends in Online Advertising.

#### **BOOK FOR STUDY**

Jefkins, Frank. Advertising. New Delhi: Pearson Education 2007.

#### **BOOKS FOR REFERENCE**

David W.Schumann and Esther Thorson. *Internet Advertising Theory and research*. Psychology Press, 2007.

Joseph, Plummer., Steve Rappaport, Teddy Hall and Robert Borocci. *The online Advertising play Book. Proven Strategies and tested tactics from the advertising research foundation.* John Wiley, 2006.

Terence A. Shimp. Advertising, Promotion and supplemental Aspects of Intergrated Marketing Communications. USA: Thomson Learning, 2003

Wilmshurs, John and Adrian Mackay. *The fundamentals of Advertising*. Reed Educational and Professional, 1999.

#### **JOURNALS**

Journal of Advertising Research International Journal of Advertising International Journal of Internet Marketing and Research Journal of Advertising Journal of Advertising Education

#### WEB RESOURCES

www.mu.ac.in/myweb\_test/sybcom-avtg-eng.pdf advertising.knoji.com/what-are-the-different-roles-of-advertising/ techcrunch.com/2009/03/22/why-advertising-is-failing-on-the-internet/ www.networkadvertising.org/understanding-online-advertising/

#### PATTERN OF EVALUATION

**Continuous Assessment:** 

Total Marks: 50 Duration: 90 mins

Section A  $-7 \times 2 = 14$  Marks (no choice)

Section B  $-2 \times 8 = 16$  Marks (from a choice of three)

Section C  $-1 \times 20 = 20$  Marks (from a choice of two)

# **Third Component:**

List of evaluation modes: Seminars Assignments Submission of AD Copy

**No End Semester Examination** 

# M.A. DEGREE : PUBLIC RELATIONS SYLLABUS

(Effective from the academic year 2015 - 2016)

#### INTERPERSONAL AND GROUP COMMUNICATION

CODE: 15PR/PC/IG14 CREDITS : 4

LTP:410

**TOTAL TEACHING HOURS: 65** 

#### **OBJECTIVES OF THE COURSE**

- To comprehend the variety of communication theory and practices.
- To acquire skills in using communication tools

Unit 1 (13 hrs.)

#### Introduction

- 1.1 Definitions and Origin of Communication
- 1.2 Elements and Process of Communication
- 1.3 Types, Levels and Functions of Communication
- 1.4 Barriers to Effective Communication

Unit 2 (13 hrs.)

### **Intrapersonal Communication**

- 2.1 Concept of Self Johari Window Theory, Self-Esteem, Self-Acceptance and Personality Development
- 2.2 Coping with Fear, Shyness and Anger
- 2.3 Nonverbal Traits of Communication Kinesics, Haptics, Oculisics, Vocalics, Chronemics, Archival and Olfactics

#### Unit 3 (13 hrs.)

#### 3.1 Interpersonal Communication

- 3.1.1 Definition of Interpersonal Communication, Verbal and Non-Verbal Communication
- 3.1.2 Models of Interpersonal Communication : Lasswell Formula, Shannon and Weaver's, Osgood and Schramm's, David Berlo's SMCR model

#### 3.2Techniques of Interpersonal Communication

- 3.2.1 Verbal and Non-Verbal Traits of Public Speaking
- 3.2.2 Preparation, Planning and Practice of Oral Presentations
- 3.2.3 Telephone and Mike Techniques for Effective Communication
- 3.2.4 Letter Writing and Styles for Different Occasions

# Unit 4 (13 hrs.)

#### **Group Communication**

- 4.1 Group Processes, Group Leadership and Group Dynamics
- 4.2 Group Discussions People Involved, Procedure to Organize a GD, types-Symposium, Seminars, Panel Discussion, Debate; Interviews – Types and Procedure.
- 4.3 Intra-group and Inter Group Communication Techniques and Methodologies
- 4.4 Organizing and Conducting a Conference, Meetings and Exhibition

Unit 5 (13 hrs.)

#### **Models of Group Communication**

- 5.1 Model of Communication: Riley and Riley's Sociological Model
- 5.2 Roger's and Shoemaker's Model of Innovation Diffusion
- 5.3 Katz and Lazarsfeld's Two Step Flow Model, Stimulus and Response Models

#### **BOOKS FOR STUDY**

- Black, Sam. Practical Public Relations. New Delhi: Universal Book Stall, 2006.
- Lesly, P. Handbook of Public Relations and Communications. Mumbai: Jaico, 2008.
- Stephenson, H. *Handbook of Public Relations : The Standard Guide to Public Affairs and Communications*. 2<sup>nd</sup> Ed. New Jersey: McGraw Hill, 2007.
- McQuail, D and S.Windahl. *Communication Models for the Study of Mass Communications*. U.K: Longman, 2008.
- Wakhlu, Savita. Managing Presentations. New Delhi: Response Books, 2006.
- Zappala, J.M. and Ann R. Carden. *Public Relations Writing Worktext: A Practical Guide for The Profession*. 3<sup>rd</sup> Ed. New York: Routledge Taylor and Francis Group. 2010.

#### **BOOKS FOR REFERENCE**

- Adair, J. Training for Communication. U.K: Gower Press, 2005.
- Bivins, T.H. *Public Relations Writing: The Essentials of Style and Format.* 7<sup>th</sup> Ed. McGraw Hill, 2011.
- Figgins, R., S.P. Golen and C.G. Pearce. *Business Communication Basics : Application and Technology*. 3<sup>rd</sup> Ed. New York: John Wiley, 2008.
- Gould Marks, L. *Management Communication through Audio Visual Aids.* London: Leonard Hill, 2005.
- Pace, R.W., R.R. Boren and B.D.Peterson. *Communication Behaviour and Experiments: A Scientific Approach.* 2<sup>nd</sup> Ed. California: Wadsworth, 2005.
- Pace, R.W., B.D. Peterson and M.D. Burnett. *Techniques for Effective Communication*. California: Addison Wesley, 2009.
- Peterson, B.D., G.M. Goldhaber and R.W.Pace. *Communication Probes*. Chicago: Science Research Associates, 2007.
- Peterson, B.D., N.D. White and E.G. Stephan. *Speak Easy: An Introduction to Public Speaking*. St Paul: West, 2008.
- Phillips, Bonnie. D. *Effective Business Communications*. New York: Van Nostrand Reinhold, 2007.
- Pool, Ithiel de Sola, Maccoby W.N. Schramm and E.B. Parker, eds. *Handbook of*

Communication. Chicago: Rand McNally College, 2010.

Singhal, A and E.M. Rogers. *India's Information Revolution: From Bullock Carts to Cyber Cafes*. 2<sup>nd</sup> Ed. New Delhi: Sage, 2011.

Srinivas, M.R. Communication for Development in the Third World: Theory and Practice. New Delhi: Sage, 2006.

Turk, C and Kirkmann. *Effective Writing*. London: E and FN Spoon, 2006.

Williams, Beryl. Communicating Effectively: A Manager's Guide to getting through to People. U.K: Thomson, 2007.

#### **JOURNALS**

Skilled Interpersonal Communication: Research, Theory, and Practice: Owen Hargie; David Dickson, Routledge

Interpersonal Communication Research: Advances through Meta-Analysis: Mike Allen; Raymond W. Preiss; Barbara Mae Gayle; Nancy Burrell

Handbook of Communication and Social Interaction Skills: John O. Greene; Brant R. Burleson: Lawrence Erlbaum Associates

The Dark Side of Interpersonal Communication: William R. Cupach; Brian H. Spitzberg

Teaching Communication - Theory, Research, and Methods: Anita L. Vangelisti; John A. Daly; Gustav W. Friedrich

#### PATTERN OF EVALUATION

Total Marks: 50 Duration: 90 mins

Section A -3x2 = 6 marks (Answer all the questions)

Section B -3x8=24 marks (Answer any Three questions out of five)

Section C - 1x20=20 marks (Answer any one question out of Two)

#### **Third Component**

List of evaluation modes:

Seminars

Group discussion

Assignments / Case studies

#### **End Semester Examination**

Total Marks: 100 Duration: 3 hours

Section A -10x2=20 marks (Answer all the questions)

Section B -5x8=40 marks (Five out of Eight to be answered)

Section C - 2x20=40 marks (One out of Two to be answered)

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#### **SYLLABUS**

(Effective from the academic year 2015-2016)

#### PERSONNEL MANAGEMENT

CODE: 15CM/GE/PM23 CREDITS: 3

LTP:300

**TOTAL TEACHING HOURS: 39** 

# **OBJECTIVES OF THE COURSE**

- ➤ To expose the students to the managerial, operative and maintenance aspects of Human Resources
- > To provide an insight into Human resources as an asset to the organization

#### Unit 1

Introduction (8 hrs.)

- 1.1 Definition Characteristics, Objectives & Importance of Personnel Management
- 1.2 Functions of Personnel Management

#### Unit 2

Staffing (8 hrs.)

- 2.1 Nature, Elements and Importance of Staffing
- 2.2 Recruitment and Selection
- 2.3 Promotion Types and Basis of Promotion

#### Unit 3

#### 3.1 Training and Development

(8 hrs.)

- 3.1.1 Training Importance, Need & Types
- 3.1.2 Training Methods on-the Job, Off-the Job and Vestibule Training.
- 3.2 Performance Appraisal Concept, Objectives & Methods of Performance Appraisal

#### Unit 4

#### **Components of Compensation**

(8 hrs.)

- 4.1 Factors to Be Considered for Determination of Wages and Salaries
- 4.2 Incentives & Perquisites
- 4.3 Fringe Benefits Meaning and Types

#### Unit 5

#### **Leadership & Communication**

(7 hrs.)

- 5.1 Leadership Qualities of a Leader, Types of Leaders, Trait and Situational Approach to Leadership, Leadership Grid
- **5.2** Communication Meaning, Nature, Importance and Types of Communication

#### **BOOK FOR STUDY**

Gupta, C.B. Human Resource Management. New Delhi: Sultan Chand, 2014

#### **BOOKS FOR REFERENCE**

Aswathappa, K. *Human Resource Management*. New Delhi: Tata McGraw Hill, 2007. Flippo V. Edwin. *Personnel Management*. New Delhi: McGraw Hill, 2008

Khanka, S.S, Human Resource Management. New Delhi: Sultan Chand, 2007.

Mamoria, C.B, Personnel Management. New Delhi: Himalaya, 2004

Prasad, L.M., Human Resource Management. NewDelhi: Sultan Chand, 2007

#### **JOURNALS**

International Journal of Management Reviews European Journal of Business Management

#### WEB RESOURCES

www.exed.hbs.edu www.hbr.org

#### PATTERN OF EVALUATION

**Continuous Assessment:** 

Total Marks: 50 Duration: 90 mins

Section A  $-7 \times 2 = 14$  Marks (no choice)

Section B  $-2 \times 8 = 16$  Marks (from a choice of three)

Section C -1 x 20 = 20 Marks (from a choice of two)

#### **Third Component:**

List of evaluation modes:

Seminars

Assignments

**No End Semester Examination**