STELLA MARIS COLLEGE (AUTONOMOUS) CHENNAI – 600 086. (For candidates admitted during the academic year 2004-05 & thereafter)

SUBJECT CODE: CM/SC/ST64

B.Com. DEGREE EXAMINATION APRIL 2008 COMMERCE SIXTH SEMESTER

COURSE : SPECIALIZATION - CORE PAPER : STRATEGIC MANAGEMENT

TIME : 3 HOURS MAX. MARKS : 100

SECTION - A

ANSWER ALL QUESTIONS:

- 1. Define strategic management.
- 2. What is a single use plan?
- 3. Write a short note on EVA.
- 4. What is a functional strategy? Give an example.
- 5. Is bench marking essential?
- 6. Write a vision statement for a business organization.
- 7. How does a value chain help in analysis?
- 8. What is a merger?
- 9. Identify the benefits of strategic management.
- 10. What is group map?

SECTION - B

ANSWER ANY FIVE QUESTIONS:

 $(5 \times 6 = 30)$

 $(10 \times 3 = 30)$

- 11. Explain the basic model of strategic management.
- 12. What are the criteria used for strategy formulation?
- 13. Explain the five forces of competition.
- 14. What are the benefits of SWOT analysis?
- 15. Explain the role of corporate governance.
- 16. How a manager would implement strategies?
- 17. Explain the method of scanning functional resources.

SECTION - C

ANSWER ANY TWO QUESTIONS:

 $(2 \times 20 = 40)$

- 18. What is a business policy? Explain short and long range policies.
- 19. Discuss the role of BCG Matrix.
- 20. Explain the primary measures of evaluating corporate performance.
- 21. Discuss Porters approach to strategic management.

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