

**STELLA MARIS COLLEGE (AUTONOMOUS) CHENNAI – 86**  
(For candidates admitted from the academic year 2025 – 2026)

**B.COM. DEGREE EXAMINATION, APRIL 2026**  
**BANKING, FINANCE AND ENTREPRENEURSHIP**  
**SECOND SEMESTER**

**COURSE** : CORE  
**PAPER** : COST MANAGEMENT  
**SUBJECT CODE** : 25BF/MC/CM25  
**TIME** : 3 HOURS

**MAX. MARKS: 100**

<b>SECTION A</b>																					
Q. No.	Answer all questions not exceeding 50 words:	(4 x 2.5 = 10)	CO KL																		
1.	List out the objectives of cost accounting.		1 1																		
2.	Write a note on material cost.		1 1																		
3.	What is process costing?		1 1																		
4.	Write a note on lean resource management.		1 1																		
<b>SECTION B</b>																					
Q. No.	Answer all questions:	(4 x 5 = 20)	CO KL																		
5.	In a company weekly minimum and maximum consumption of material A are 25 and 75 units respectively. The re-order quantity as fixed by the company is 300 units. The material is received within 4 to 6 weeks from issue of supply order. Calculate minimum level and maximum level of material A.		2 2																		
6.	In process A 100 units of raw materials were introduced at a cost of Rs.1,000. The other expenditure incurred by the process was Rs.602. Of the units introduced 10% are normally lost in the course of manufacture and they process a scrap value of Rs.3 each. The output of Process A was only 75 units. Prepare Process A Account and abnormal loss account.		2 2																		
7.	From the following information calculate the cost of direct materials consumed:		2 2																		
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8.	A factory has three production departments A, B and C and two service departments X and Y. The overhead costs of the different departments incurred during March 2023 are as follows:																				
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<b>SECTION C</b>																											
<b>Q. No.</b>	<b>Answer any two questions : (2 x 10 = 20)</b>	<b>CO</b>	<b>KL</b>																								
9.	<p>From the following information prepare cost sheet for the month of January.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;"></th> <th style="text-align: right;">Rs.</th> </tr> </thead> <tbody> <tr> <td>Stock of raw materials on 1<sup>st</sup> January</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td>Stock of raw materials on 31<sup>st</sup> January</td> <td style="text-align: right;">26,200</td> </tr> <tr> <td>Purchase of raw materials</td> <td style="text-align: right;">21,900</td> </tr> <tr> <td>Carriage on purchases</td> <td style="text-align: right;">1,100</td> </tr> <tr> <td>Sale of finished goods</td> <td style="text-align: right;">72,300</td> </tr> <tr> <td>Direct wages</td> <td style="text-align: right;">17,200</td> </tr> <tr> <td>Non-productive wages</td> <td style="text-align: right;">800</td> </tr> <tr> <td>Direct expenses</td> <td style="text-align: right;">1,200</td> </tr> <tr> <td>Factory overheads</td> <td style="text-align: right;">8,300</td> </tr> <tr> <td>Administrative overheads</td> <td style="text-align: right;">3,200</td> </tr> <tr> <td>Selling overheads</td> <td style="text-align: right;">4,200</td> </tr> </tbody> </table>		Rs.	Stock of raw materials on 1 <sup>st</sup> January	25,000	Stock of raw materials on 31 <sup>st</sup> January	26,200	Purchase of raw materials	21,900	Carriage on purchases	1,100	Sale of finished goods	72,300	Direct wages	17,200	Non-productive wages	800	Direct expenses	1,200	Factory overheads	8,300	Administrative overheads	3,200	Selling overheads	4,200	3	3
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10.	<p>From the following figures show the cost of the three processes of manufacture. The production of each process is passed on to the next till completion:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 45%;"></th> <th style="text-align: center;">Process A Rs.</th> <th style="text-align: center;">Process B Rs.</th> <th style="text-align: center;">Process C Rs.</th> </tr> </thead> <tbody> <tr> <td>Wages and materials</td> <td style="text-align: right;">60,800</td> <td style="text-align: right;">24,000</td> <td style="text-align: right;">58,500</td> </tr> <tr> <td>Works on cost</td> <td style="text-align: right;">11,200</td> <td style="text-align: right;">10,500</td> <td style="text-align: right;">12,000</td> </tr> <tr> <td>Production (in units)</td> <td style="text-align: right;">72,000</td> <td style="text-align: right;">75,000</td> <td style="text-align: right;">96,000</td> </tr> <tr> <td>Stock (units from preceding process 1<sup>st</sup> July 2024)</td> <td style="text-align: center;">-</td> <td style="text-align: right;">8,000</td> <td style="text-align: right;">33,000</td> </tr> <tr> <td>Stock (units from preceding process 31<sup>st</sup> July 2024)</td> <td style="text-align: center;">-</td> <td style="text-align: right;">2,000</td> <td style="text-align: right;">11,000</td> </tr> </tbody> </table>		Process A Rs.	Process B Rs.	Process C Rs.	Wages and materials	60,800	24,000	58,500	Works on cost	11,200	10,500	12,000	Production (in units)	72,000	75,000	96,000	Stock (units from preceding process 1 <sup>st</sup> July 2024)	-	8,000	33,000	Stock (units from preceding process 31 <sup>st</sup> July 2024)	-	2,000	11,000	3	3
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11.	<p>From the following particulars work out the earnings for the week of a worker under:</p> <p>a) Straight piece-rate b) Differential piece rate c) Halsey premium system d) Rowan system</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tbody> <tr> <td style="width: 60%;">Number of working hours per week</td> <td style="text-align: center;">48</td> </tr> <tr> <td>Wages per hour</td> <td style="text-align: center;">Rs.3.75</td> </tr> <tr> <td>Normal time per piece</td> <td style="text-align: center;">20 minutes</td> </tr> <tr> <td>Rate per piece</td> <td style="text-align: center;">Rs.1.50</td> </tr> <tr> <td>Normal output per week</td> <td style="text-align: center;">120 units</td> </tr> <tr> <td>Normal time per piece</td> <td style="text-align: center;">20 minutes</td> </tr> <tr> <td>Actual output per week</td> <td style="text-align: center;">150 units</td> </tr> <tr> <td>Rate per piece</td> <td style="text-align: center;">Rs.1.50</td> </tr> </tbody> </table> <p>Differential piece rate: 80% of piece rate when output is below standard and 120% when above standard.</p>	Number of working hours per week	48	Wages per hour	Rs.3.75	Normal time per piece	20 minutes	Rate per piece	Rs.1.50	Normal output per week	120 units	Normal time per piece	20 minutes	Actual output per week	150 units	Rate per piece	Rs.1.50	3	3								
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12.	<p>The Modern Co., is divided into four departments. A, B, C are production departments and D is service department. The actual costs for a period are as follows:</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th></th> <th style="text-align: right;">Rs.</th> </tr> </thead> <tbody> <tr> <td>Rent</td> <td style="text-align: right;">1,000</td> </tr> <tr> <td>Repairs to plant</td> <td style="text-align: right;">600</td> </tr> <tr> <td>Depreciation on plant</td> <td style="text-align: right;">450</td> </tr> <tr> <td>Employer's liability for insurance</td> <td style="text-align: right;">150</td> </tr> <tr> <td>Supervision</td> <td style="text-align: right;">1,000</td> </tr> <tr> <td>Fire insurance in respect of stock</td> <td style="text-align: right;">500</td> </tr> <tr> <td>Power</td> <td style="text-align: right;">900</td> </tr> <tr> <td>Lighting</td> <td style="text-align: right;">120</td> </tr> </tbody> </table> <p>The following information are available in</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Particulars</th> <th>Dept.A</th> <th>Dept.B</th> <th>Dept.C</th> <th>Dept.D</th> </tr> </thead> <tbody> <tr> <td>Area (Sq.meters)</td> <td style="text-align: center;">1,500</td> <td style="text-align: center;">1,100</td> <td style="text-align: center;">900</td> <td style="text-align: center;">500</td> </tr> <tr> <td>No.of employees</td> <td style="text-align: center;">20</td> <td style="text-align: center;">15</td> <td style="text-align: center;">10</td> <td style="text-align: center;">5</td> </tr> <tr> <td>Total wages (Rs.)</td> <td style="text-align: center;">6,000</td> <td style="text-align: center;">4,000</td> <td style="text-align: center;">3,000</td> <td style="text-align: center;">2,000</td> </tr> <tr> <td>Value of plant (Rs.)</td> <td style="text-align: center;">24,000</td> <td style="text-align: center;">18,000</td> <td style="text-align: center;">12,000</td> <td style="text-align: center;">6,000</td> </tr> <tr> <td>Value of stock (Rs.)</td> <td style="text-align: center;">15,000</td> <td style="text-align: center;">9,000</td> <td style="text-align: center;">6,000</td> <td style="text-align: center;">-</td> </tr> <tr> <td>H.P. of plant (kwh)</td> <td style="text-align: center;">24</td> <td style="text-align: center;">18</td> <td style="text-align: center;">12</td> <td style="text-align: center;">6</td> </tr> </tbody> </table> <p>Apportion the costs of the various departments on the most equitable basis by preparing a primary departmental distribution summary.</p>		Rs.	Rent	1,000	Repairs to plant	600	Depreciation on plant	450	Employer's liability for insurance	150	Supervision	1,000	Fire insurance in respect of stock	500	Power	900	Lighting	120	Particulars	Dept.A	Dept.B	Dept.C	Dept.D	Area (Sq.meters)	1,500	1,100	900	500	No.of employees	20	15	10	5	Total wages (Rs.)	6,000	4,000	3,000	2,000	Value of plant (Rs.)	24,000	18,000	12,000	6,000	Value of stock (Rs.)	15,000	9,000	6,000	-	H.P. of plant (kwh)	24	18	12	6	4	4
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13.	<p>Calculate the earnings of two employees 'M' and 'N' from the following particulars for a month and allocate the earnings of each to Job I, Job II and Job III.</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Particulars</th> <th>M</th> <th>N</th> </tr> </thead> <tbody> <tr> <td>Basic wages</td> <td style="text-align: right;">Rs.1,000</td> <td style="text-align: right;">Rs.1,500</td> </tr> <tr> <td>DA</td> <td style="text-align: right;">80%</td> <td style="text-align: right;">80%</td> </tr> <tr> <td>Provident fund (on basic wages)</td> <td style="text-align: right;">6%</td> <td style="text-align: right;">6%</td> </tr> <tr> <td>Employees state insurance (on basic wages)</td> <td style="text-align: right;">4%</td> <td style="text-align: right;">4%</td> </tr> <tr> <td>Overtime</td> <td></td> <td style="text-align: right;">20 hours</td> </tr> <tr> <td>Idle time and leave</td> <td style="text-align: right;">18 hours</td> <td style="text-align: center;">-</td> </tr> </tbody> </table> <p>The normal working hours for a month are 200. Overtime is paid at double the normal wages and dearness allowance. Employers contribution to state insurance and provident fund are at equal rate with the employee's contributions. The month contains 25 working days and one paid holiday. The two workers were employed on Job I, II and III in the following proportions.</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Job</th> <th>I</th> <th>II</th> <th>III</th> </tr> </thead> <tbody> <tr> <td>Worker M</td> <td style="text-align: center;">40</td> <td style="text-align: center;">120</td> <td style="text-align: center;">40</td> </tr> <tr> <td>Worker N</td> <td style="text-align: center;">110</td> <td style="text-align: center;">40</td> <td style="text-align: center;">50</td> </tr> </tbody> </table> <p>Overtime was done on Job III.</p>	Particulars	M	N	Basic wages	Rs.1,000	Rs.1,500	DA	80%	80%	Provident fund (on basic wages)	6%	6%	Employees state insurance (on basic wages)	4%	4%	Overtime		20 hours	Idle time and leave	18 hours	-	Job	I	II	III	Worker M	40	120	40	Worker N	110	40	50	4	4																				
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14.	<p>From the following data:</p> <table border="1" data-bbox="336 197 1230 465"> <tr> <td>Reorder period</td> <td>4 to 6 weeks</td> </tr> <tr> <td>Maximum consumption</td> <td>100 units per week</td> </tr> <tr> <td>Minimum consumption</td> <td>50 units per week</td> </tr> <tr> <td>Normal consumption</td> <td>75 units per week</td> </tr> <tr> <td>Annual consumption</td> <td>36,000 units</td> </tr> <tr> <td>Cost per unit</td> <td>Re.1</td> </tr> <tr> <td>Ordering cost</td> <td>Rs.25</td> </tr> </table> <p>Inventory carrying cost is 20% of unit value.  <b>Calculate:</b>  a) EOQ  b) Maximum level  c) Minimum level  d) Reordering level</p>	Reorder period	4 to 6 weeks	Maximum consumption	100 units per week	Minimum consumption	50 units per week	Normal consumption	75 units per week	Annual consumption	36,000 units	Cost per unit	Re.1	Ordering cost	Rs.25	4	4										
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<b>Q. No.</b>	<b>Answer any two questions :</b>	<b>(2 x 15 = 30)</b>	<b>CO KL</b>																								
15.	<p>The following are the extracts from costing books of Vignesh Oil Manufacturing Company, in which three processes are used.  Coconut purchased: 600 quintals worth Rs. 60,000</p> <table border="1" data-bbox="264 869 1278 1099"> <thead> <tr> <th>Particulars</th> <th>Crushing (Rs.)</th> <th>Refining (Rs.)</th> <th>Finishing (Rs.)</th> </tr> </thead> <tbody> <tr> <td>Labour</td> <td>20,000</td> <td>15,000</td> <td>10,000</td> </tr> <tr> <td>Power</td> <td>5,000</td> <td>3,000</td> <td>1,000</td> </tr> <tr> <td>Steam</td> <td>2,000</td> <td>1,000</td> <td>500</td> </tr> <tr> <td>Sundry Materials</td> <td>4,000</td> <td>2,000</td> <td>1,000</td> </tr> <tr> <td>Factory Expenses</td> <td>6,000</td> <td>5,000</td> <td>3,000</td> </tr> </tbody> </table> <p>Casks (Drums) costing Rs. 20,000 (used in finishing process) Output:</p> <ul style="list-style-type: none"> <li>• Crude oil produced: 400 quintals</li> <li>• Refined oil produced: 300 quintals</li> <li>• Finished oil produced: 280 quintals</li> </ul> <p>Coconut sacks sold for Rs. 10,000, Copra residue: 170 quintals sold for Rs. 5,000  By-product of refining process: 75 quintals sold for Rs. 400.  Prepare crushing, refining, finishing (including casking) process accounts.</p>	Particulars	Crushing (Rs.)	Refining (Rs.)	Finishing (Rs.)	Labour	20,000	15,000	10,000	Power	5,000	3,000	1,000	Steam	2,000	1,000	500	Sundry Materials	4,000	2,000	1,000	Factory Expenses	6,000	5,000	3,000	5	5
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16.	<p>Prepare a Cost Sheet for the year 2020 from the following showing the total cost and cost per unit. Number of units produced 2,000.</p> <table border="1" data-bbox="336 1496 1206 1951"> <thead> <tr> <th>Particulars</th> <th>Rs.</th> </tr> </thead> <tbody> <tr> <td>Opening Stock of Raw Materials</td> <td>10,000</td> </tr> <tr> <td>Purchases</td> <td>1,80,000</td> </tr> <tr> <td>Direct Wages</td> <td>56,000</td> </tr> <tr> <td>Indirect Wages</td> <td>48,000</td> </tr> <tr> <td>Closing Stock of Raw Materials</td> <td>12,000</td> </tr> <tr> <td>Work-in-Progress (01-01-2020)</td> <td>5,000</td> </tr> <tr> <td>Work-in-Progress (31-12-2020)</td> <td>6,000</td> </tr> <tr> <td>Factory Overheads</td> <td>26,000</td> </tr> <tr> <td>Office Overheads</td> <td>45,000</td> </tr> <tr> <td>Selling Overheads</td> <td>16,000</td> </tr> <tr> <td>Opening Stock of Finished Goods (100 units)</td> <td>20,000</td> </tr> </tbody> </table>	Particulars	Rs.	Opening Stock of Raw Materials	10,000	Purchases	1,80,000	Direct Wages	56,000	Indirect Wages	48,000	Closing Stock of Raw Materials	12,000	Work-in-Progress (01-01-2020)	5,000	Work-in-Progress (31-12-2020)	6,000	Factory Overheads	26,000	Office Overheads	45,000	Selling Overheads	16,000	Opening Stock of Finished Goods (100 units)	20,000	5	5
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	<p>Closing stock of finished goods 120 units. Profit 10% on sales. During the year 2021, it is decided to increase the production to 2,400 units. It is anticipated that:</p> <p>a) Material prices will increase by 10% b) Wages will reduce by 20% c) Other expenses will remain constant per unit d) Expected profit 20% on sales</p> <p>Ascertain the selling price to be fixed per unit.</p>																																																														
17.	<p>Prepare a stores ledger account from the following information adopting the FIFO method of pricing issues of materials.</p> <table border="1" style="margin-left: 40px;"> <tr> <td>2024</td> <td></td> <td></td> </tr> <tr> <td>March 1</td> <td>Opening balance</td> <td>500 tonnes at Rs.200</td> </tr> <tr> <td>3</td> <td>Issue</td> <td>70 tonnes</td> </tr> <tr> <td>4</td> <td>Issue</td> <td>100 tonnes</td> </tr> <tr> <td>8</td> <td>Issue</td> <td>80 tonnes</td> </tr> <tr> <td>13</td> <td>Received from supplier</td> <td>200 tonnes at Rs.190</td> </tr> <tr> <td>14</td> <td>Returned from department</td> <td>'A' 15 tonnes</td> </tr> <tr> <td>16</td> <td>Issue</td> <td>180 tonnes</td> </tr> <tr> <td>20</td> <td>Received from supplier</td> <td>240 tonnes at Rs.195</td> </tr> <tr> <td>24</td> <td>Issue</td> <td>300 tonnes</td> </tr> <tr> <td>25</td> <td>Received from supplier</td> <td>320 tonnes at Rs.200</td> </tr> <tr> <td>26</td> <td>Issue</td> <td>115 tonnes</td> </tr> <tr> <td>27</td> <td>Returned from department</td> <td>'B' 35 tonnes</td> </tr> <tr> <td>28</td> <td>Received from supplier</td> <td>100 tonnes at Rs.200</td> </tr> </table>	2024			March 1	Opening balance	500 tonnes at Rs.200	3	Issue	70 tonnes	4	Issue	100 tonnes	8	Issue	80 tonnes	13	Received from supplier	200 tonnes at Rs.190	14	Returned from department	'A' 15 tonnes	16	Issue	180 tonnes	20	Received from supplier	240 tonnes at Rs.195	24	Issue	300 tonnes	25	Received from supplier	320 tonnes at Rs.200	26	Issue	115 tonnes	27	Returned from department	'B' 35 tonnes	28	Received from supplier	100 tonnes at Rs.200	5	5																		
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18.	<p>Sunshine manufacturers Ltd., have three production departments P1, P2 and P3 and two service departments S1 and S2. The details pertaining to which are as follows:</p> <table border="1" style="margin-left: 40px;"> <thead> <tr> <th></th> <th>P1</th> <th>P2</th> <th>P3</th> <th>S1</th> <th>S2</th> </tr> </thead> <tbody> <tr> <td>Direct wages (Rs.)</td> <td>30,000</td> <td>20,000</td> <td>30,000</td> <td>15,000</td> <td>5,000</td> </tr> <tr> <td>Working hours</td> <td>3,070</td> <td>4,475</td> <td>2,419</td> <td>-</td> <td>-</td> </tr> <tr> <td>Value of machines (Rs.)</td> <td>6,00,000</td> <td>8,00,000</td> <td>10,00,000</td> <td>50,000</td> <td>50,000</td> </tr> <tr> <td>H.P of machine</td> <td>60</td> <td>30</td> <td>50</td> <td>10</td> <td>-</td> </tr> <tr> <td>Light points</td> <td>100</td> <td>150</td> <td>200</td> <td>100</td> <td>50</td> </tr> <tr> <td>Floor space (Sq.ft)</td> <td>20,000</td> <td>25,000</td> <td>30,000</td> <td>20,000</td> <td>5,000</td> </tr> </tbody> </table> <p>The following figures extracted from the accounting records are relevant. Rent Rs.15,000; General lighting Rs.6,600; Indirect wages Rs.20,000; Power Rs.15,000; Depreciation on machines Rs.1,00,000 and Sundries Rs.10,000. The expenses of service departments are allocated as under</p> <table border="1" style="margin-left: 40px;"> <thead> <tr> <th></th> <th>P1</th> <th>P2</th> <th>P3</th> <th>S1</th> <th>S2</th> </tr> </thead> <tbody> <tr> <td>S1</td> <td>20%</td> <td>30%</td> <td>40%</td> <td>-</td> <td>10%</td> </tr> <tr> <td>S2</td> <td>40%</td> <td>20%</td> <td>30%</td> <td>10%</td> <td>-</td> </tr> </tbody> </table> <p>Find out the works cost of product 'X' which is processed for manufacture in departments P1, P2 and P3 for 4,5 and 3 hours respectively, given that its direct material is Rs.500 and direct labour cost is Rs.430.</p>		P1	P2	P3	S1	S2	Direct wages (Rs.)	30,000	20,000	30,000	15,000	5,000	Working hours	3,070	4,475	2,419	-	-	Value of machines (Rs.)	6,00,000	8,00,000	10,00,000	50,000	50,000	H.P of machine	60	30	50	10	-	Light points	100	150	200	100	50	Floor space (Sq.ft)	20,000	25,000	30,000	20,000	5,000		P1	P2	P3	S1	S2	S1	20%	30%	40%	-	10%	S2	40%	20%	30%	10%	-	5	5
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