## B.Com./B.Com.(C.S) DEGREE EXAMINATION NOVEMBER 2019 <br> COMMERCE <br> CORPORATE SECRETARYSHIP <br> THIRD SEMESTER

| COURSE | $:$ | MAJOR CORE |
| :--- | :--- | :--- |
| PAPER | $:$ | MANAGEMENT ACCOUNTING |
| TIME | $:$ | 3 HOURS |

Answer ALL questions:
(10x2=20)

1. State the need for Management Accounting.
2. What is Position Statement?
3. Define Ratio Analysis.
4. What is Budget?
5. Write a note on Margin of Safety.
6. Calculate the Debt Equity ratio.

Equity share capital $6,00,000$
Preference share capital $\quad 5,00,000$
Debenture $\quad 3,00,000$
Long term loans $\quad 2,00,000$
Bank overdraft 50,000
7. Prepare Comparative income Statement from the following profit and loss account of X Ltd.,

| Particulars | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ |
| :--- | :---: | ---: |
|  | Rs. | Rs. |
| Sales | 15,000 | 20,000 |
| Gross profit | 8,000 | 12,000 |
| Administration expenses | 2,000 | 4,000 |
| Net Profit | 6,000 | 8,000 |

8. Prepare a raw materials purchase budget for the year 2018 from the following details :

Materials estimated to be used $\quad 40,000 \mathrm{kgs}$
Opening stock of Raw Materials $\quad 15,000 \mathrm{kgs}$
Closing stock of Raw Materials $5,000 \mathrm{kgs}$
9. The budgeted and actual sales of a company producing and selling a single product are as follows:

Budgeted sales 2500 units at Rs. 6 per unit
Actual sales 3000 units at Rs. 4 per unit
Calculate: Sales value variance, Sales price variance, and Sales volume variance.
10. A T.V. manufacturer finds that while it costs him Rs. 625 each to make a component, the same is available in the market at Rs. 575 each, with an assurance of continuous supply. The breakdown of cost of manufacture are Material Rs. 275, Labour Rs. 175, other variable costs Rs. 50, Fixed cost Rs. 125. Should the component be bought or made?

## SECTION - B

## Answer any FIVE questions:

11. Distinguish between Management Accounting and Financial Accounting.
12. Briefly discuss the various types of budgets according to function.
13. From the following data for $60 \%$ activity, prepare a budget at $80 \%$ capacity.

Production at $60 \%$ capacity
600 units
Materials
Rs. 100 per unit
Labour
Direct expenses
Rs. 40 per unit
Factory expenses
Rs. 10 per unit

Administrative expenses
Rs. 40,000 ( $40 \%$ fixed)
Rs. 30,000 ( $60 \%$ fixed)
14. Compute the value of opening stock and closing stock.

Sales Rs. 10,00,000
Gross profit ratio 25\%
Stock turnover ratio 10 times
Closing stock is more that opening stock by 25,000
15. Gee Vee Furniture House places before you the following trading results:

| Year | Units | Total Cost (Rs.) | Sales (Rs.) |
| :--- | :--- | :--- | :--- |
| 2017 | 10,000 | 80,000 | $1,00,000$ |
| 2018 | 12,000 | 90,000 | $1,20,000$ |

Find out the following :-
a) P/V Ratio, b) BEP both in units and amount
c) Fixed cost
d) Margin of safety
16. Prepare a common size balance sheet from the balance sheet given below:

| Liabilities | $\begin{aligned} & 2017 \\ & \text { (Rs.) } \end{aligned}$ | 2018 Assets (Rs.) | $\begin{aligned} & 2017 \\ & \text { (Rs.) } \end{aligned}$ | $\begin{aligned} & 2018 \\ & \text { (Rs.) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Share capital | 20,000 | 25,000 Fixed Assets | 10,000 | 12,000 |
| General Reserve | 8,000 | 10,000 Investments | 5,000 | 6,000 |
| 6\% Debentures | 10,000 | 8,000 Stocks | 6,500 | 7,500 |
| Creditors | 7,000 | 9,500 Debtors | 8,000 | 9,000 |
| Bills Payable | 5,000 | 7,500 Bills Receivable | 9,500 | 10,500 |
|  |  | Bank balance | 11,000 | 15,000 |
|  | 50,000 | 60,000 | 50,000 | 60,000 |

17. Calculate fixed overhead cost variance and variable overhead cost variance from the following:

|  | Budget | Actual |
| :--- | :--- | :--- |
| Output in units | 30,000 | 32,500 |
| Fixed overhead | 45,000 | 50,000 |
| Variable overhead | 60,000 | 68,000 |

## SECTION - C

## Answer any TWO questions:

( $2 \times 20=40$ )
18. Following information has been made available from the cost records of Raj Ltd., manufacturing spares parts:

| Direct Materials | X $=$ Rs. 8 per unit <br> Y $=$ Rs. 6 per unit |
| :--- | :--- |
| Direct Wages | X $=24$ hours @ 25ps. per hour |
|  | Y $=16$ hours @ 25ps. per hour |
| Variable OH | $: 150 \%$ of direct wages |
| Fixed OH (total) | : Rs. 750 <br> Selling price |
|  | $\mathrm{X}=$ Rs. 25 <br> Y $=$ Rs. 20 |

The directors want to be acquainted with the desirability of adopting any one of the following alternative sales mixes in the budget for the next period.
a) 250 units of $X$ and 250 units of $Y$
b) 400 units of Y only
c) 400 units of X and 100 units
d) 150 units of X and 350 units of Y

State which of the alternative sales mixes you would recommend to the management.
19. A gang of workers usually consists of 10 men, 5 women and 5 boys in a factory. They are paid at standard hourly rates of Rs. $1.25, \mathrm{Re} 0.80$ and Re. 0.70 respectively.
In a normal working week of 40 hours, the gang is expected to produce 1,000 units of output
In a certain week, the gang consisted of 13 men. 4 women and 3 boys. Actual wages paid @ Rs. 1.20, Re. 0.85 and Re. 0.65 respectively.
Two hours were lost due to abnormal idle time and 960 units of output were produced. Calculate all possible labour variances.
20. Prepare cash budget for the months of May, June and July 2019 on the basis of the following information.
Income and Expenditure forecasts:

|  | credit | credit | Expenses |  |  |  |
| :--- | :---: | :--- | :---: | :---: | :---: | :---: |
| Month | sales | Purchases | wages | Manufacturingoffice |  |  |
|  | Rs. | Rs. | Rs. | Rs. | Rs. | Rs. |
|  | 60,000 | 36,000 | 9,000 | 4,000 | 2,000 | 4,000 |
| March | 62,000 | 38,000 | 8,000 | 3,000 | 1,500 | 5,000 |
| April | 64,000 | 33,000 | 10,000 | 4,500 | 2,500 | 4,500 |
| May | 58,000 | 35,000 | 8,500 | 3,500 | 2,000 | 3,500 |
| June | 56,000 | 39,000 | 9,500 | 4,000 | 1,000 | 4,500 |
| July | 60,000 | 34,000 | 8,000 | 3,000 | 1,500 | 4,000 |

Additional information:
a) Cash balance on $1^{\text {st }}$ May 2019 Rs. 8,000
b) Plant costing Rs. 16,000 is due for delivery in July: Payable $10 \%$ on delivery ad balance after 3 months
c) Advance tax of Rs. 8,000 each is payable in March and June
d) Period of credit allowed by suppliers - two months and to customers - one month
e) Lag in payment of manufacturing expenses $-1 / 2$ months
f) Lag in payment of office and selling expenses - 1 month
21. From the following ratios and values, prepare a Balance Sheet of S N Ltd., as on 31.12.2019

| Working capital | Rs. 75,000 |
| :--- | :--- |
| Reserves and surplus | Rs. $1,00,000$ |
| Bank overdraft | Rs. 60,000 |
| Current ratio | 1.75 times |
| Liquid ratio | 1.15 times |
| Fixed assets to proprietors fund | 0.75 long term liabilities |

